



**INVESTOR PRESENTATION** 

January 2023

#### Important Information

#### ADDITIONAL INFORMATION

THIS DOCUMENT IS FOR INFORMATIONAL PURPOSES ONLY AND IT RELATES TO THE PROPOSED MERGER INVOLVING FIFTH WALL ACQUISITION CORP. III ("FWAC") AND MOBILE INFRASTRUCTURE CORP. ("MIC"). FWAC INTENDS TO FILE A REGISTRATION STATEMENT ON FORM S-4 WITH THE SECURITIES AND EXCHANGE COMMISSION ("SEC"), WHICH WILL INCLUDE A JOINT PROXY STATEMENT OF FWAC AND MIC AND THAT WILL CONSTITUTE A PROSPECTUS OF FWAC, REFERRED TO AS A JOINT PROXY STATEMENT/PROSPECTUS, AND EACH PARTY WILL FILE OTHER DOCUMENTS WITH THE SEC REGARDING THE PROPOSED TRANSACTION. A DEFINITIVE JOINT PROXY STATEMENT/PROSPECTUS WILL ALSO BE SENT TO THE STOCKHOLDERS OF FWAC AND MIC ARE URGED TO CAREFULLY READ THE ENTIRE JOINT PROXY STATEMENT/PROSPECTUS, WHEN IT BECOMES AVAILABLE, AND ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC, AS WELL AS ANY AMENDMENTS OR SUPPLEMENTS TO THESE DOCUMENTS, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. THE DOCUMENTS FILED BY FWAC AND MIC WITH THE SEC MAY BE OBTAINED FREE OF CHARGE AT THE SEC'S WEBSITE AT WWW.SEC.GOV. ALTERNATIVELY, DOCUMENTS FILED BY FWAC, WHEN AVAILABLE, CAN BE OBTAINED FREE OF CHARGE FROM FWAC UPON WRITTEN REQUEST TO MOBILE INFRASTRUCTURE CORPORATION, 30 W 4TH STREET, CINCINNATI, OHIO 45202.

#### PARTICIPANTS IN THE SOLICITATION

FWAC, MIC AND CERTAIN OF THEIR RESPECTIVE DIRECTORS AND EXECUTIVE OFFICERS MAY BE DEEMED TO BE PARTICIPANTS IN THE SOLICITATION OF PROXIES IN FAVOR OF THE APPROVAL OF THE MERGER AND RELATED MATTERS.
INFORMATION REGARDING FWAC'S DIRECTORS AND EXECUTIVE OFFICERS IS CONTAINED IN THE SECTION OF FWAC'S FINAL IPO PROSPECTUS TITLED "MANAGEMENT", WHICH WAS FILED WITH THE SEC ON MAY 26, 2021, AND INFORMATION REGARDING MIC'S DIRECTORS AND EXECUTIVE OFFICERS IS CONTAINED IN THE SECTION OF MIC'S ANNUAL REPORT ON FORM 10-K TITLED "DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE", WHICH WAS FILED WITH THE SEC ON MARCH 30, 2022. ADDITIONAL INFORMATION REGARDING THE INTERESTS OF THOSE PARTICIPANTS AND OTHER PERSONS WHO MAY BE DEEMED PARTICIPANTS IN THE TRANSACTION MAY BE DITAINED AS DESCRIBED IN THE PRECEDING PARAGRAPH.

STATEMENT/PROSPECTUS AND OTHER RELEVANT DOCUMENTS FILED WITH THE SEC WHEN THEY BECOME AVAILABLE. FREE COPIES OF THESE DOCUMENTS MAY BE OBTAINED AS DESCRIBED IN THE PRECEDING PARAGRAPH.

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#### FORWARD-LOOKING STATEMENTS

THIS DOCUMENT CONTAINS FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 INCLUDING, BUT NOT LIMITED TO, FWAC'S AND MIC'S EXPECTATIONS OR PREDICTIONS OF FUTURE FINANCIAL OR BUSINESS PERFORMANCE OR CONDITIONS, MIC'S ASSETS OR OPERATIONS, THE ANTICIPATED BENEFITS OF THE PROPOSED TRANSACTION, THE EXPECTED COMPOSITION OF THE MANAGEMENT TEAM AND BOARD OF DIRECTORS FOLLOWING THE TRANSACTION. THE EXPECTED USE OF CAPITAL FOLLOWING THE TRANSACTION, INCLUDING MIC'S ABILITY TO ACCOMPLISH THE INITIATIVES OUTLINED ABOVE, THE EXPECTED TIMING OF THE CLOSING OF THE TRANSACTION AND THE EXPECTED CASH BALANCE OF THE COMBINED COMPANY FOLLOWING THE CLOSING. ANY FORWARD-LOOKING STATEMENTS HEREIN ARE BASED SOLELY ON THE EXPECTATIONS OR PREDICTIONS OF FWAC OR MIC AND DO NOT EXPRESS THE EXPECTATIONS, PREDICTIONS OR OPINIONS OF FIFTH WALL IN ANY WAY, FORWARD-LOOKING STATEMENTS ARE INHERENTLY SUBJECT TO RISKS, UNCERTAINTIES, AND ASSUMPTIONS, AND ANY FORWARD LOOKING STATEMENTS CONTAINED IN THIS DOCUMENT ARE PROVIDED FOR ILLUSTRATIVE PURPOSES AND ARE NOT FORECASTS AND MAY NOT REFLECT ACTUAL RESULTS. SUCH FORWARD-LOOKING STATEMENTS ARE NOT INTENDED TO SERVE AS, AND MUST NOT BE RELIED ON BY ANY INVESTOR AS, A GUARANTEE, AN ASSURANCE, A PREDICTION OR A DEFINITIVE STATEMENT OF FACT OR PROBABILITY, GENERALLY, STATEMENTS THAT ARE NOT HISTORICAL FACTS, INCLUDING STATEMENTS CONCERNING POSSIBLE OR ASSUMED FUTURE ACTIONS, BUSINESS STRATEGIES, EVENTS, OR RESULTS OF OPERATIONS, ARE FORWARD-LOOKING STATEMENTS, THESE STATEMENTS MAY BE PRECEDED BY, FOLLOWED BY, OR INCLUDE THE WORDS "BELIEVES." "ESTIMATES." "EXPECTS." "PROJECTS." "PREDICTS." "FORECASTS." "MAY." "WILL." "COULD." "SHOULD." "SEEKS." "PLANS." "SCHEDULED." "ANTICIPATES." "POTENTIAL." "INTENDS" OR "CONTINUE" OR SIMILAR EXPRESSIONS. SUCH FORWARD-LOOKING STATEMENTS INVOLVE RISKS AND UNCERTAINTIES THAT MAY CAUSE ACTUAL EVENTS, RESULTS OR PERFORMANCE TO DIFFER MATERIALLY FROM THOSE INDICATED BY SUCH STATEMENTS. CERTAIN OF THESE RISKS ARE IDENTIFIED AND DISCUSSED IN THE SECTION OF FWAC'S ANNUAL REPORT ON FORM 10-K TITLED "RISK FACTORS," WHICH WAS FILED WITH THE SEC ON MARCH 30, 2022, AND IN THE SECTION OF MIC'S ANNUAL REPORT ON FORM 10-K TITLED "RISK FACTORS." WHICH WAS FILED WITH THE SEC ON MARCH 30. 2022 AND IN PART II. ITEM 1A "RISK FACTORS" IN MIC'S QUARTERLY REPORTS ON FORM 10-O FILED ON MAY 16, 2022, AUGUST 15, 2022 AND NOVEMBER 18, 2022. THESE RISK FACTORS WILL BE IMPORTANT TO CONSIDER IN DETERMINING FUTURE RESULTS AND SHOULD BE REVIEWED IN THEIR ENTIRETY. THESE FORWARD-LOOKING STATEMENTS ARE BASED ON FWAC'S OR MIC'S MANAGEMENT'S CURRENT EXPECTATIONS AND BELIEFS, AS WELL AS A NUMBER OF ASSUMPTIONS CONCERNING FUTURE EVENTS. HOWEVER, THERE CAN BE NO ASSURANCE THAT THE EVENTS, RESULTS, OR TRENDS IDENTIFIED IN THESE FORWARD-LOOKING STATEMENTS WILL OCCUR OR BE ACHIEVED. FORWARD-LOOKING STATEMENTS SPEAK ONLY AS OF THE DATE THEY ARE MADE, AND NEITHER FWAC NOR MIC IS UNDER ANY OBLIGATION AND EXPRESSLY DISCLAIM ANY OBLIGATION, TO UPDATE, ALTER OR OTHERWISE REVISE ANY FORWARD-LOOKING STATEMENT, WHETHER AS A RESULT OF NEW INFORMATION, FUTURE EVENTS, OR OTHERWISE, EXCEPT AS REQUIRED BY LAW. READERS SHOULD CAREFULLY REVIEW THE STATEMENTS SET FORTH IN THE REPORTS, WHICH FWAC AND MIC HAS FILED OR WILL FILE FROM TIME TO TIME WITH THE SEC.

#### NON-GAAP FINANCIAL MEASURES

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#### Important Information (Cont'd)

#### FORWARD-LOOKING STATEMENTS (CONT'D)

IN ADDITION TO FACTORS PREVIOUSLY DISCLOSED IN FWAC'S AND MIC'S REPORTS FILED WITH THE SEC. INCLUDING FWAC'S AND MIC'S MOST RECENT REPORTS ON FORM 8-K AND ALL ATTACHMENTS THERETO. WHICH ARE AVAILABLE. FREE OF CHARGE, AT THE SEC'S WEBSITE AT WWW.SEC.GOV, AND THOSE IDENTIFIED ELSEWHERE IN THIS DOCUMENT, THE FOLLOWING FACTORS, AMONG OTHERS, COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM FORWARD-LOOKING STATEMENTS OR HISTORICAL PERFORMANCE: RISKS AND UNCERTAINTIES RELATED TO THE INABILITY OF THE PARTIES TO SUCCESSFULLY OR TIMELY CONSUMMATE THE MERGER, INCLUDING THE RISK THAT ANY REQUIRED REGULATORY APPROVALS OR STOCKHOLDER APPROVALS OF FWAC OR MIC ARE NOT OBTAINED, ARE DELAYED OR ARE SUBJECT TO UNANTICIPATED CONDITIONS THAT COULD ADVERSELY AFFECT THE COMBINED COMPANY OR THE EXPECTED BENEFITS OF THE MERGER IS NOT OBTAINED. FAILURE TO REALIZE THE ANTICIPATED BENEFITS OF THE MERGER, RISKS RELATED TO MIC'S ABILITY TO EXECUTE ON ITS BUSINESS STRATEGY. ATTAIN ITS INVESTMENT STRATEGY OR INCREASE THE VALUE OF ITS PORTFOLIO, ACT ON ITS PIPELINE OF ACQUISITIONS, ATTRACT AND RETAIN USERS, DEVELOP NEW OFFERINGS, ENHANCE EXISTING OFFERINGS, COMPETE EFFECTIVELY, AND MANAGE GROWTH AND COSTS, THE DURATION AND GLOBAL IMPACT OF COVID-19, THE POSSIBILITY THAT FWAC OR MIC MAY BE ADVERSELY AFFECTED BY OTHER ECONOMIC, BUSINESS AND/OR COMPETITIVE FACTORS, THE NUMBER OF REDEMPTION REQUESTS MADE BY FWAC'S PUBLIC STOCKHOLDERS, THE ABILITY OF MIC AND THE COMBINED COMPANY TO LEVERAGE FIFTH WALL'S LIMITED PARTNER AND OTHER COMMERCIAL RELATIONSHIPS TO GROW MIC'S CUSTOMER BASE (WHICH IS NOT THE SUBJECT OF ANY LEGALLY BINDING OBLIGATION ON THE PART OF FIFTH WALL OR ANY OF ITS PARTNERS OR REPRESENTATIVES). THE ABILITY OF MIC AND THE COMBINED COMPANY TO LEVERAGE ITS RELATIONSHIP WITH ANY OTHER MIC INVESTOR (INCLUDING INVESTORS IN THE PROPOSED PIPE TRANSACTION) TO GROW MIC'S CUSTOMER BASE. THE ABILITY OF THE COMBINED COMPANY TO MEET NASDAO'S LISTING STANDARDS (OR THE STANDARDS OF ANY OTHER SECURITIES EXCHANGE ON WHICH SECURITIES OF THE PUBLIC ENTITY ARE LISTED) FOLLOWING THE MERGER, THE INABILITY TO COMPLETE THE PRIVATE PLACEMENT OF COMMON STOCK OF FWAC TO CERTAIN INSTITUTIONAL ACCREDITED INVESTORS, THE RISK THAT THE ANNOUNCEMENT AND CONSUMMATION OF THE TRANSACTION DISRUPTS MIC'S CURRENT PLANS AND OPERATIONS, COSTS RELATED TO THE TRANSACTION, CHANGES IN APPLICABLE LAWS OR REGULATIONS, THE OUTCOME OF ANY LEGAL PROCEEDINGS THAT MAY BE INSTITUTED AGAINST FWAC, MIC, OR ANY OF THEIR RESPECTIVE DIRECTORS OR OFFICERS, FOLLOWING THE ANNOUNCEMENT OF THE TRANSACTION, THE ABILITY OF FWAC OR THE COMBINED COMPANY TO ISSUE EQUITY OR EQUITY-LINKED SECURITIES IN CONNECTION WITH THE PROPOSED MERGER OR IN THE FUTURE. THE FAILURE TO REALIZE ANTICIPATED PRO FORMA RESULTS AND UNDERLYING ASSUMPTIONS. INCLUDING WITH RESPECT TO ESTIMATED STOCKHOLDER REDEMPTIONS AND PURCHASE PRICE AND OTHER ADJUSTMENTS: AND THOSE FACTORS DISCUSSED IN DOCUMENTS OF FWAC AND MIC FILED. OR TO BE FILED. WITH THE SEC. ADDITIONAL FACTORS THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE EXPRESSED OR IMPLIED IN FORWARD-LOOKING STATEMENTS CAN BE FOUND IN FWAC'S AND MIC'S MOST RECENT REPORTS ON FORM 8-K. WHICH ARE AVAILABLE, FREE OF CHARGE, AT THE SEC'S WEBSITE AT WWW.SEC.GOV, AND WILL ALSO BE PROVIDED IN FWAC'S JOINT PROXY STATEMENT/PROSPECTUS, WHEN AVAILABLE. ANY FINANCIAL PROJECTIONS IN THIS DOCUMENT ARE FORWARD-LOOKING STATEMENTS THAT ARE BASED ON ASSUMPTIONS THAT ARE INHERENTLY SUBJECT TO SIGNIFICANT UNCERTAINTIES AND CONTINGENCIES, MANY OF WHICH ARE BEYOND FWAC'S AND MIC'S CONTROL. WHILE ALL PROJECTIONS ARE NECESSARILY SPECULATIVE. FWAC AND MIC BELIEVE THAT THE PREPARATION OF PROSPECTIVE FINANCIAL INFORMATION INVOLVES INCREASINGLY HIGHER LEVELS OF UNCERTAINTY THE FURTHER OUT THE PROJECTION EXTENDS FROM THE DATE OF PREPARATION. THE ASSUMPTIONS AND ESTIMATES UNDERLYING THE PROJECTED RESULTS ARE INHERENTLY UNCERTAIN AND ARE SUBJECT TO A WIDE VARIETY OF SIGNIFICANT BUSINESS, ECONOMIC AND

INDICATION THAT FWAC AND MIC, OR THEIR REPRESENTATIVES, CONSIDERED OR CONSIDER THE PROJECTIONS TO BE A RELIABLE PREDICTION OF FUTURE EVENTS.
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COMPETITIVE RISKS AND UNCERTAINTIES THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE CONTAINED IN THE PROJECTIONS. THE INCLUSION OF PROJECTIONS IN THIS DOCUMENT SHOULD NOT BE REGARDED AS AN

#### IMPORTANT INFORMATION ABOUT FIFTH WALL

IN THESE MATERIALS (INCLUDING ANY ACCOMPANYING VIDEO OR AUDIO MATERIALS), REFERENCES TO "FIFTH WALL" AND "FIFTH WALL GROUP" GENERALLY REFER TO FIFTH WALL ASSET MANAGEMENT, LLC, AND FIFTH WALL FOR ANY INVESTMENT FUNDS, INVESTMENT VEHICLES OR ACCOUNTS MANAGED OR ADVISED BY ANY OF THE FOREGOING (EACH SUCH FUND, FUND, FUND). FWAC IS SPONSORED BY FIFTH WALL ACQUISITION SPONSOR IILLC (THE "FWAC SPONSOR"), WHICH IS AN AFFILIATE OF FIFTH WALL. HOWEVER, FWAC IS AN INDEPENDENT PUBLICLY-TRADED COMPANY, AND NOT A MEMBER OF FIFTH WALL OR THE FIFTH WALL GROUP. FIFTH WALL HAS NOT AND IS NOT PROVIDING INVESTMENT ADVICE TO ANY PERSON IN CONNECTION WITH THE MATTERS CONTEMPLATED HEREIN, INCLUDING FWAC, FWAC SPONSOR OR MIC. EXCEPT FOR CERTAIN LIMITED OBLIGATIONS OF THE FWAC SPONSOR RELATED TO THE DISPOSITION OF ITS FOUNDER SHARES IN FWAC, FIFTH WALL IN NOT A PARTY TO THE PROPOSED TRANSACTION AGREEMENTS BETWEEN FWAC AND MIC OR RELATED TRANSACTIONS. NEITHER FIFTH WALL, NOR ANY OF ITS PARTNERS, EMPLOYEES OR OTHER REPRESENTATIVES WILL HAVE AT ANY TIME ANY LEGAL OBLIGATION OR COMMITMENT TO ANY FERSON (INCLUDING MIC) TO PROMOTE, ADVERTISE, MARKET, OR SUPPORT THE PRODUCTS, SERVICES, BUSINESS OR OPERATIONS OF MIC OR THE COMBINED COMPANY. FIFTH WALL'S POSITION FOLLOWING CONSUMMATION OF THE PROPOSED MERGER WILL BE THAT OF AN INVESTOR IN THE COMBINED COMPANY UNTIL SUCH TIME AS FIFTH WALL MAY, SUBJECT TO ITS CONTRACTUAL OBLIGATIONS, DISPOSE OF ITS SHARES IN THE COMBINED COMPANY.

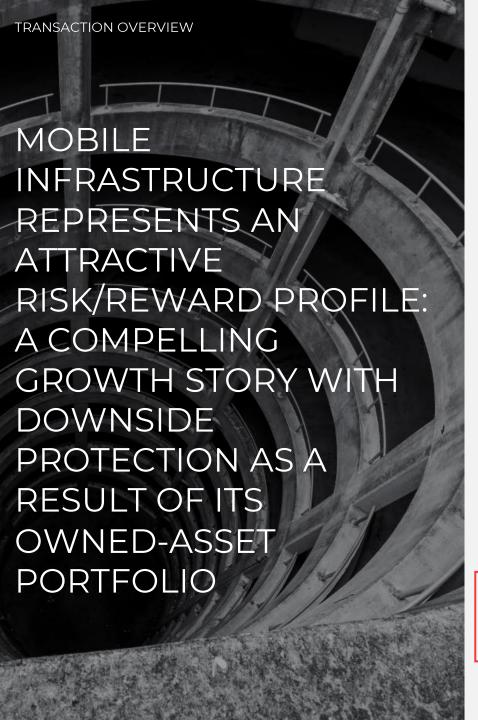
THIS MATERIAL IS NEITHER AN OFFER TO SELL NOR A SOLICITATION OF AN OFFER TO BUY ANY SECURITY IN ANY FIFTH WALL FUND, AND MAY NOT BE USED OR RELIDED UPON IN CONNECTION WITH ANY OFFER OR SOLICITATION. A PRIVATE OFFER INDOOR OF INTERESTS IN A FIFTH WALL FUND MAY ONLY BE MADE BY SUCH FIFTH WALL FUND PURSUANT TO THE OFFER INFO DOUBLETS FOR SUCH FIFTH WALL FUND AND ALSO CONTAIN TAX INFORMATION AND RISK DISCLOSURES THAT ARE IMPORTANT TO ANY INVESTMENT DECISION REGARDING SUCH FIFTH WALL FUND. THE OFFER INFORMATION OR AVAILABBLITY OF THIS COMMUNICATION WOULD NOT BE CONTRARY T

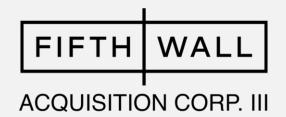
PAST PERFORMANCE OR ACTIVITIES ARE NOT NECESSARILY INDICATIVE OF FUTURE RESULTS, AND THERE CAN BE NO ASSURANCE THAT ANY FIFTH WALL FUND WILL ACHIEVE RESULTS COMPARABLE TO THOSE PRESENTED HEREIN, OR THAT ANY FIFTH WALL FUND'S INVESTMENT AND APPLICABLE TO IMPLEMENT ITS INVESTMENT STRATEGIES OR ACHIEVE ITS INVESTMENT OBJECTIVES. A FIFTH WALL FUND'S INVESTMENT AND APPLICABLE INVESTMENT FEIGHT WESTMENT FUND, INVESTMENT VEIGHT WALL, AND ECONOMIC CONDITIONS MAY DIFFER MATERIALLY FROM THE CONDITIONS UNDER WHICH ANY OTHER INVESTMENT FUND, INVESTMENT VEHIC PROSES ONLY OF THE TYPES OF INVESTMENTS, WALL HAS PREVIOUSLY INVESTED. THE INVESTMENTS, TRANSACTIONS AND OPERATIONAL ACTIVITIES OF FIFTH WALL CONTAINED IN THIS MATERIAL, IF ANY, ARE SHOWN FOR ILLUSTRATIVE PURPOSES ONLY OF THE TYPES OF INVESTMENTS, TRANSACTIONS AND ACTIVITIES THAT HAVE HISTORICALLY BEEN UNDERTAKEN BY FIFTH WALL, ITS AFFILIATES AND THEIR RESPECTIVE OFFICERS, DIRECTORS, PARTNERS, MEMBERS, EMPLOYEES AND/OR ADVISORS.

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- Parking is a compelling asset class
- Defining the pillars of an attractive parking platform
- 4 Mobile Infrastructure at a glance
- Fragmented market should lead to attractive external growth opportunities
- 6 Attractive financial profile with flexible capital structure







#### Why parking?

- ✓ Attractive rent and cash flow characteristics
- ✓ Inflation-protected business model with strong macro tailwinds
- ✓ Fragmented ownership presents opportunity for consolidation
- ✓ Analog industry ripe for techenablement
- ✓ Downside protection with real asset value

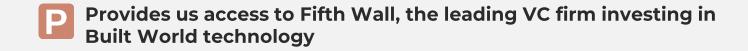
#### Why Mobile Infrastructure?

- ✓ Diversified portfolio with meaningful scale
- ✓ Superior management team
- ✓ Long operating track record
- ✓ Opportunity to leverage technology to drive internal growth
- ✓ Attractive lease structures and strong operator relationships provide upside

FWAC has studied the landscape of parking owners & operators as well as parking technology and we believe that Mobile Infrastructure is the right partner and platform to help redefine the industry



#### Why FWAC?



- Ability to leverage Fifth Wall's expertise and unparalleled access to technology solutions
- Access to leading capital partners and proprietary M&A targets
- History of bridging gap between analog businesses and technology

# Transaction with FWAC provides efficient access to public markets

- Liquidity for existing MIC shareholder base
- MIC to be the first pure-play parking owner of scale in the public markets



#### Transaction structure with strong alignment between MIC and FWAC

\$8

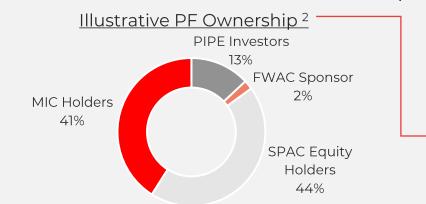
\$10

\$336

#### **ILLUSTRATIVE SOURCES & USES** (\$ in millions) **Transaction Sources** \$276 Cash in Trust PIPE Proceeds \$60 Total \$336 **Transaction Uses** Cash to Balance Sheet \$227 Paydown of Revolving Credit Facility \$74 Transaction Costs \$15

Accrued Preferred Stock Distributions

Deferred Underwriters Fees



#### TRANSACTION FEATURES

- Key transaction features:
  - 1) Focused on alignment of interest (see next page)
  - 2 No minimum cash closing condition
  - 3 FWAC has warrantless structure
  - 4 Meaningful MIC insider ownership
  - 5 Fifth Wall co-founder, Brad Greiwe, expected to join the Board of Directors
  - 6 Company is an existing public filer

Initial forfeiture of 20% of Sponsor's founder shares with remainder to vest at significant premium to current share price <sup>3</sup>

#### Notes:

Payables

Total



<sup>1.</sup> Assumes SPAC transaction is consummated at approximately \$15.00 per existing MIC share (based on current capitalization and excluding MIC preferred equity, warrants, and unvested incentive equity), with no SPAC shareholder redemptions; also assumes \$10mm PIPE from MIC shareholder along with illustrative additional \$50M of PIPE capital

<sup>2.</sup> Calculations for pro-forma ownership based on value of \$10,000 per FWAC share, assuming no SPAC shareholder redemptions. Shares to Sponsor are inclusive of 907,000 private placement shares and 120,000 shares previously granted to the Directors of FWAC, but exclude founder shares subject to vesting or forfeiture. Calculation also excludes MIC preferred equity, warrants, and unvested incentive equity.

Initial forfeiture does not include the potential of up to 1) 2,062,500 founder shares that may be transferred to third parties and 2) 1,317,500 founder shares subject to forfeiture if cash proceeds from FWAC's trust account, PIPE investments (excluding MIC insiders) and other third-party financing at closing are less than \$40,000,000.

### Transaction structure designed to align interests of all stakeholders

# NO SECONDARY PROCEEDS

## All existing MIC shareholders will convert their shares into shares of the pro-forma entity

# FOUNDER SHARES

- Initial forfeiture of 20% of Sponsor's founder shares<sup>1</sup> with remainder to vest in an earn-out at significant premiums to current share price
  - Shares that Sponsor is eligible to earn expire if strike prices are not achieved by target dates

# MANAGEMENT TEAM COMPENSATION

- Management compensation is aligned
  - MIC's CEO has elected to receive 100% of 2023 compensation in stock
  - Restructured incentive compensation to align with Sponsor founder shares earn-out

# INITIAL PIPE COMMITMENT

- The transaction is further supported by a \$10M PIPE investment from No Street Capital, an existing MIC shareholder
  - In conjunction with the commitment, 1/6 of shares received are Sponsor founder shares with vesting at similar terms to the Sponsor



# The U.S. parking industry is massive



~\$131 billion annual parking revenue 1



~1 billion parking spaces in the U.S.1



~1% of U.S. GDP 1

# <u>Industry comparison</u> (<u>annual revenue</u>) <sup>2</sup>

**~\$57B** Auto maintenance industry

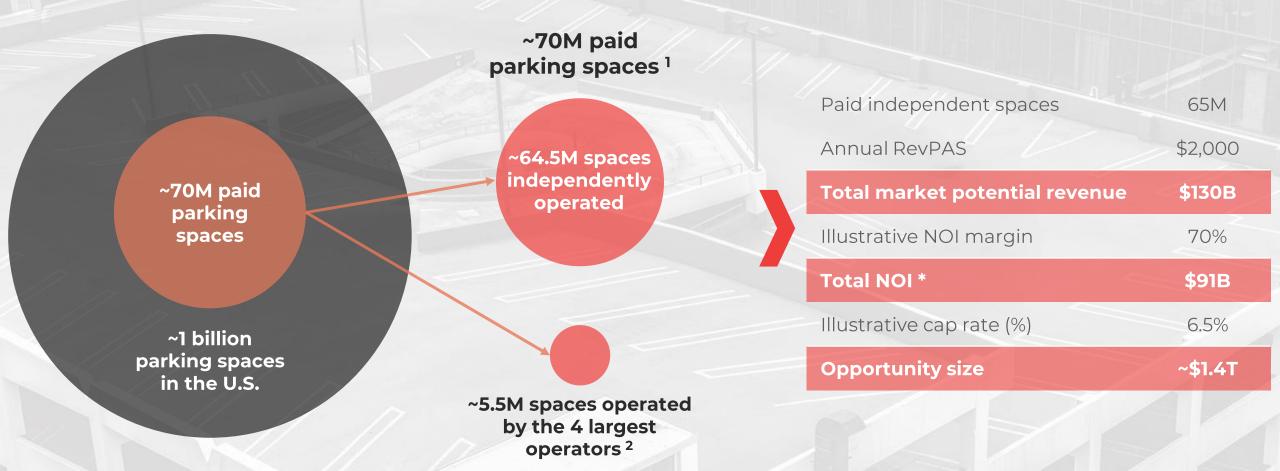
**~\$23B** Amusement park industry

**~\$9B** Car wash industry

l. Source: EY"s Economic Contributions of the US Parking Industry, July 2020. Data as of 2018.

Goldman Sachs Equity Research initiating coverage reports: "Driven Brands Holdings", February 2021, and "Americas Amusement Parks", May 2020.

Given parking asset ownership dynamics, there is a meaningful value unlock opportunity



Even 1% of the non-institutional paid parking market represents a multi-billion dollar opportunity

<sup>\*</sup> This is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail.

Source: EY"s Economic Contributions of the US Parking Industry, July 2020. Data as of 2018. Note that ~70M conservatively assumes ~7% of all parking spaces in the U.S. are paid, as supported by the EY report.

Source: Sums the parking spaces operated by LAZ Parking, SP+, REEF Technologies, and ABM Parking. Note that ABM's number of parking spaces operated is estimated using the revenue generated at their parking facilities (from company website) and dividing by the average annual revenue per parking space in the U.S. of \$1,943 in 2018, as provided by the above EY report. The three other operators' figures are taken from operator websites

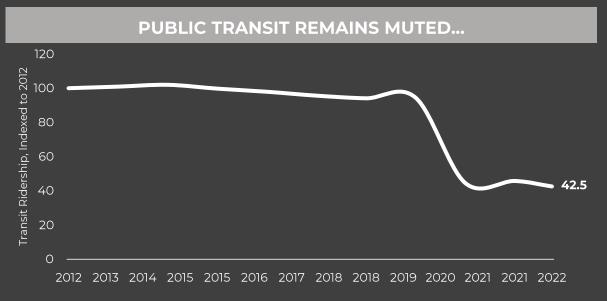
# Constrained supply in addition to a highly fragmented market create a favorable backdrop for consolidation

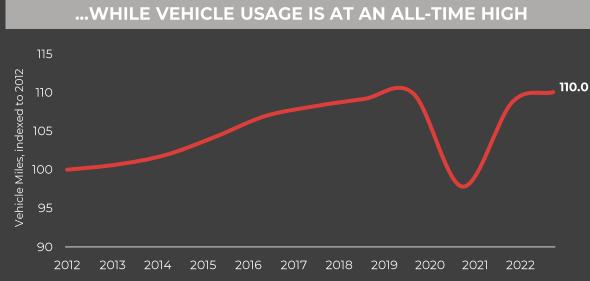
- Land scarcity, rising development costs, and zoning restrictions may limit growth of new supply
- While there are ~1 billion parking spaces in the US, most owners are estimated to own between 1 and 5 facilities
- Many asset owners may seek liquidity, and we expect them to monetize assets through the sale and outsourcing of parking assets
- Given the **fragmented** nature of the industry, many transactions are off-market and relationship-driven, allowing for **attractive acquisition cap rates**
- In addition, our more active, hands-on approach to asset management can generate favorable opportunities to unlock value

Many parking assets are undermanaged with highly fragmented ownership

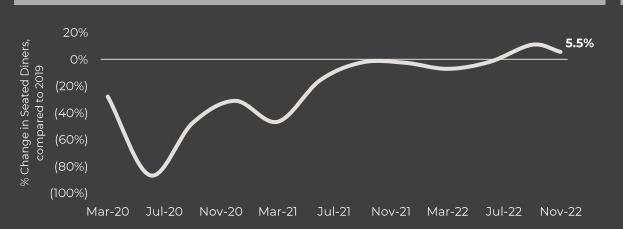
**Opportunity** to scale and consolidate sector Parking is often ancillary at best "Attached for owners of other real INFRASTRUCTURE parking" estate asset classes with owners Scale "attached parking" Few pureplay owners with scale Many owners in the Institutional market lack capital and "Mom & Pop" **Parking Owners** capability to scale **Owners** 

#### Preferences have evolved as a result of the pandemic...

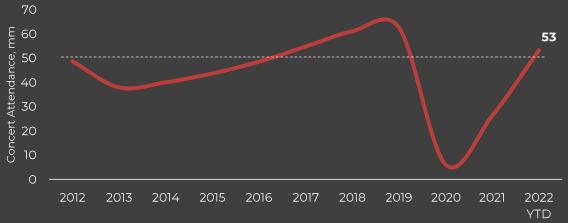




#### AND RESTAURANTS ARE BUSIER THAN 2019...



#### ...WITH EVENT ATTENDANCE ABOVE HISTORICAL AVERAGE



#### ... which has resulted in secular tailwinds behind the industry

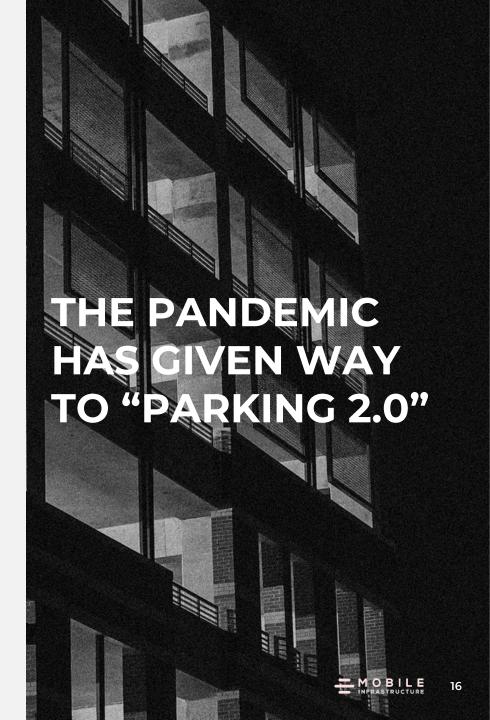


**Evolving preferences in working habits** 

Hybrid work presents opportunities for new flexible membership products (e.g., 2, 3, 5-day passes) that free up additional capacity and feature higher rates. Data suggests more workers prefer to commute by car vs. public transit

Acceleration of technological adoption

The pandemic accelerated the adoption of technology like contactless parking and payment and opened the door to increased integration between hardware and software



# Parking has unique real estate characteristics

	Parking	Self- Storage	Lodging	Residential	Office
High Contribution Margin	<b>✓</b> ✓	<b>/ /</b>	<b>√</b>		×
Inflation Protection	<b>✓</b> ✓	✓	<b>✓</b>	×	*
Price Inelasticity	<b>√</b> ✓	×	×	×	×
Alternative Use Potential	<b>√</b> √	_		23, Y-1, E	-
Low Labor Requirements	<b>√</b> √	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	×		×
Low Recurring Capex	<b>√</b> √	✓	×	×	×
High Barrier-to-Entry	<b>✓</b> ✓	×	-	-	William -

The ability to change rates daily and a low-cost structure provide **superior upside** and **inflation protection** compared to other forms of real estate



## Defining the pillars of an attractive parking platform



Assets proximate to multiple demand drivers



Diversity in demand drivers unlocks **flexibility** and asset management **optimization potential**.

Convenience is king, making demand inelastic



Sufficient **scale** in micro-markets



Scale in a micro-market, by way of a large asset or multiple smaller assets, leads to pricing power



**Data** transparency and technology



Collecting and leveraging data through **technology** is critical to **effective asset management** 

#### Parking demand drivers

Different demand drivers generate different revenue profiles and assets with multiple benefit from 24/7 demand and an attractive revenue mix

MULTIFAMILY & OFFICE

RFTAII

EVENTS & VENUES

HOTEL

GOV'T,
INSTITUTION
& HOSPITAL



Sticky contract parking



Transient parking revenue



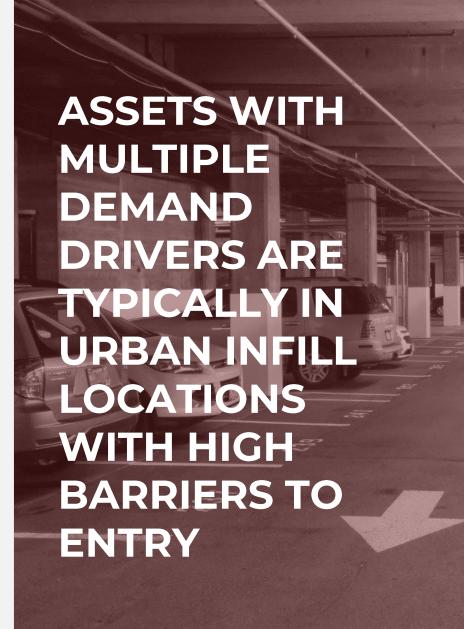
High-rate event revenue



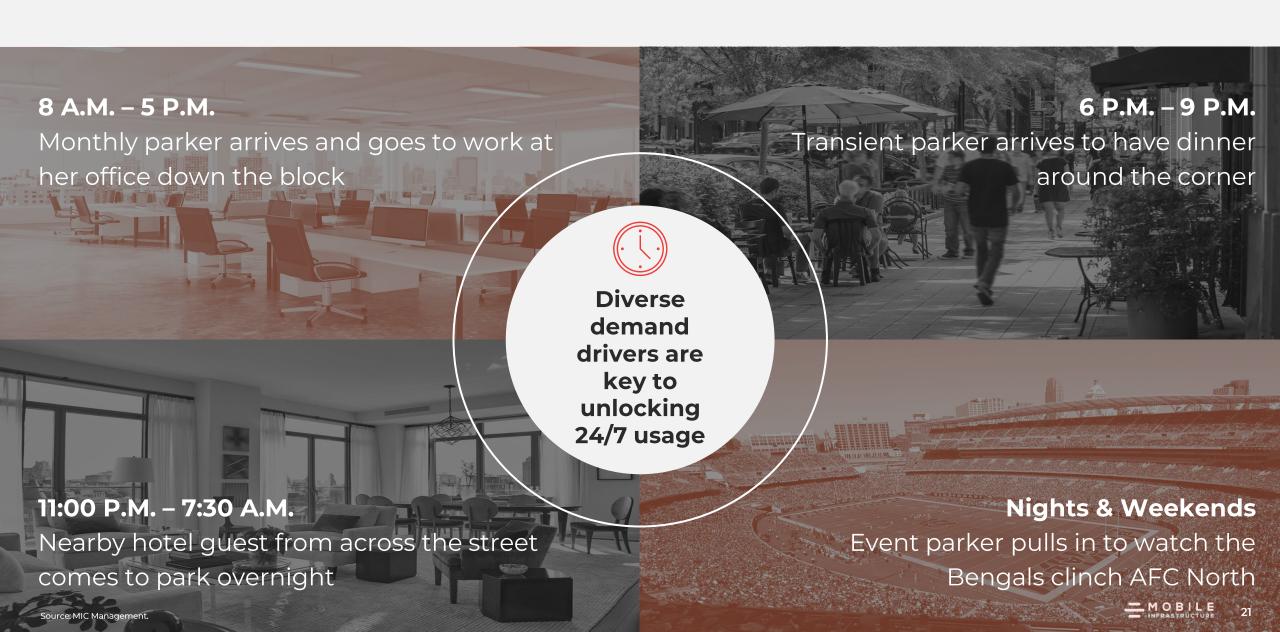
Overnight & valet revenue



Workforce & visitor revenue

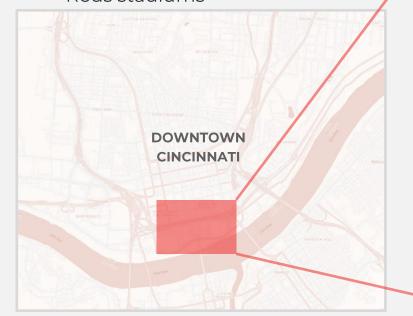


# Illustrative day in the life of a parking stall with multiple demand drivers

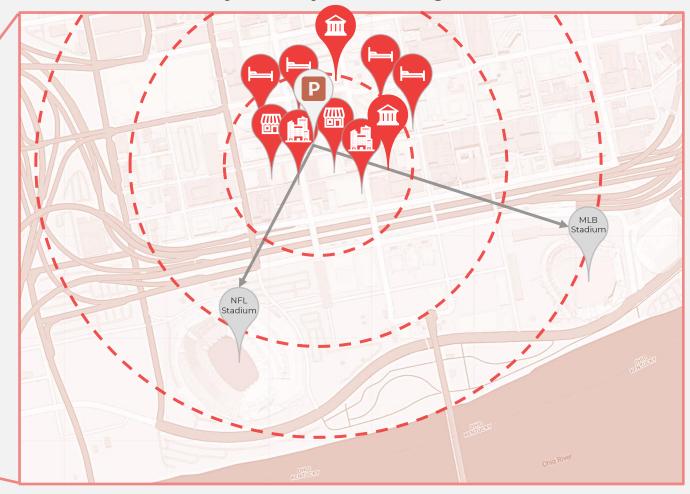


## Parking assets are evaluated on a block-by-block basis...

- It's not just about market selection, it's about demand drivers
  - Sticky monthly parkers from nearby office towers
  - Multiple drivers of transient parking including hotels, retail, and government
  - Nighttime and weekend demand from proximity to Bengals and Reds stadiums



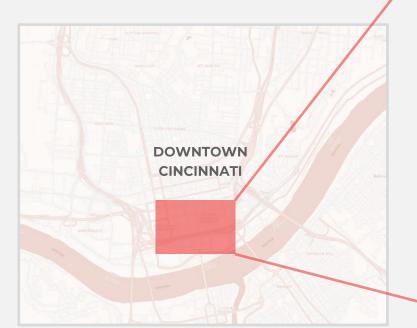
#### MIC Case study: Mabley Place Garage - Cincinnati, OH



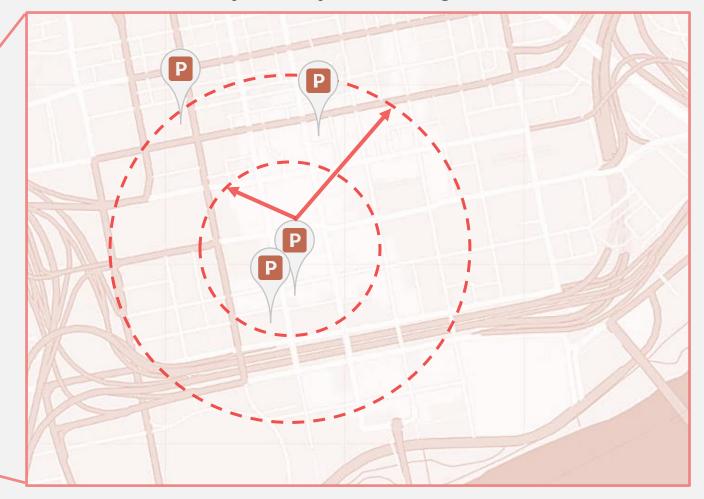
# ... and building scale in submarkets is critical



- Adding scale in markets facilitates macro-level pricing and control in specific sub-markets
- Density allows owners to capture the majority of market share from proximate demand drivers



#### MIC Case study: Mabley Place Garage - Cincinnati, OH







# STATUS QUO APPROACH

#### **DATA COLLECTION**

- Main focus on current cash flow
- No underlying data on KPI's like rate and utilization
- No proper segmentation of revenue

#### **CUSTOMERS**

 Operators own customers and customer relationships

#### **OUTCOME**

Lack of data collection translates into poor understanding of asset management levers



# THE RIGHT APPROACH

#### **DATA COLLECTION**

- Processes in place to collect key data points and drivers of revenue
- Proper understanding of revenue segments (e.g., monthly, transient, hotel, event, etc.)

#### **CUSTOMERS**

 Owners and assets should drive "stickiness" not captivity to operators

#### **OUTCOME**

 Data transparency both at the asset-level and the customer-level drives insights and actionable asset management initiatives

# The right approach can lead to significant benefits for owners



#### Attractive rent and cash flow characteristics

Attractive in an inflationary environment with visibility from contractual revenue and upside from transient

#### 24/7 demand

Assets with multiple demand drivers can benefit from round-the-clock demand and utilization greater than 100%





Commerce







Events & Venues

Hospitality

Gov't & Institution



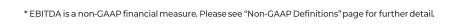
#### Meaningful upside capture

Small changes lead to big differences, and ~90% contribution margins under MIC's lease structure equate to high EBITDA\* conversion



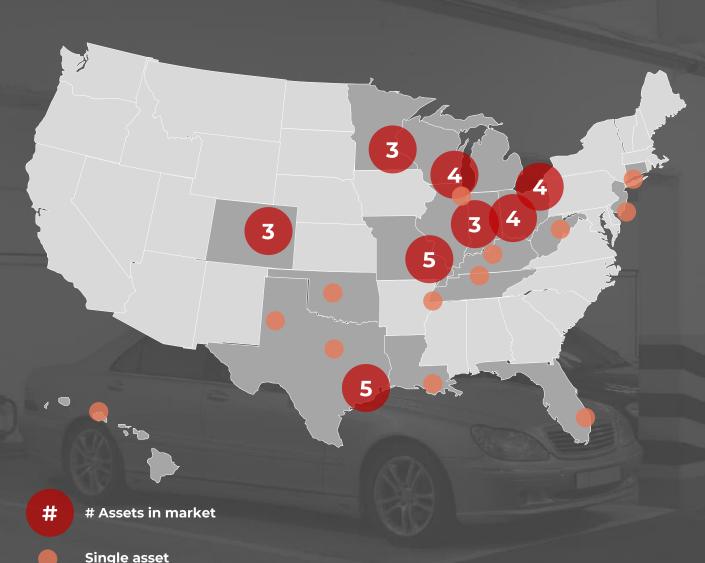
#### Longer-tail opportunities

Parking has historically underinvested in technology and is well-positioned for tech-enablement opportunities to generate ancillary revenue and improve experience





## Mobile Infrastructure at a glance



44
PARKING FACILITIES

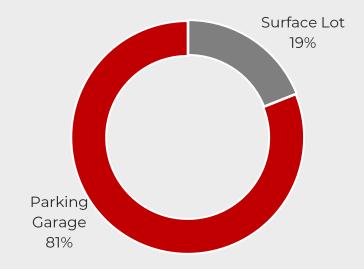
25 / 19 LOTS / GARAGES

22 MARKETS 15,750 PARKING spaces

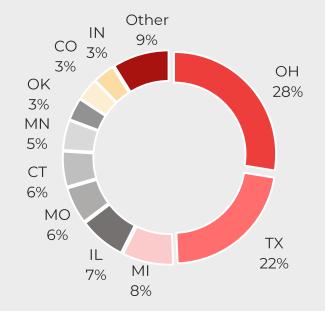
2.9M AVG. MSA POPULATION ~5.4M SQUARE FEET OF PARKING SPACE

- Mobile Infrastructure is a large-scale, institutional-quality, mobility-focused parking owner
- Over 40 years of combined mgmt. team experience and relationships in parking
- Focus on top 50 MSAs and a value-add asset management approach

## Portfolio by Asset Type<sup>1</sup>



# Portfolio by State<sup>1</sup>



# DIVERSIFIED PORTFOLIO WITH STRONG DEMOGRAPHICS

Strong geographic diversification



Multiple and diverse demand drivers



# Overview of Top Ten Assets

1				Demand Drivers				
Name	Location	% of Total Spaces	% of Rental Income	Multifamily	Commerce	Events	Hospitality	Govt.
322 Streeter	Chicago, IL	7.3%	18.0%	<b>✓</b>	✓	✓	✓	✓
Renaissance Garage	Detroit, MI	8.1%	15.3%		6.13 / 412	<b>✓</b>	S.10 √20 9	60/
Mabley Place	Cincinnati, OH	4.9%	6.1%	✓	✓	✓	✓	
Ft. Worth Taylor	Fort Worth, TX	6.4%	5.0%	<b>✓</b>	<b>✓</b>		✓	✓
Houston Preston	Houston, TX	3.4%	5.0%		✓	✓		✓
222W7	Cincinnati, OH	10.3%	5.0%	9   9 🗸 9   9	29 1429	8.8⊀	7 ES 1 1 E 9	
1W7	Cincinnati, OH	4.9%	3.7%	✓	✓	✓	<b>✓</b>	
Denver Residence Inn	Denver, CO	2.9%	3.6%	<b>✓</b>	✓		<b>✓</b>	
St. Louis Cardinal Lot	St. Louis, MO	2.4%	3.3%		✓	1	1	
New Orleans Rampart	New Orleans, LA	0.5%	2.4%		<b>✓</b>		1	
Subtotal of Portfolio		51.0%	67.6%					



Top ten assets are well-located with attractive lease structures, creating opportunity for further upside through proper asset management and technology

## Superior management team with deep relationships in parking...

- Over 40 years of combined industry experience in parking
- Supported by 14 employees across functions



# Manuel Chavez CEO

- Founder of Bombe Asset Management
- Formerly CEO at Parking Company of America, where he oversaw 1,100 employees across 15 markets
- Previously built the second largest airport parking portfolio in the United States, with \$600mm in asset value
- 20+ years of investing experience, including ~50,000 parking spaces and over 25 million square feet in total
- Principal investing experience spanning over \$1 billion in real estate



**Stephanie Hogue**President and CFO

- Managing Partner of Bombe Asset Management
- Former Managing Director and Head of Global Inbound M&A with PwC Corporate Finance
- 15+ years of investment banking experience
  - Advised on over \$15 billion of transaction value to-date
- Investing experience in parking assets, including over 20,000 parking spaces

### ...accompanied by a Board of seasoned independent directors



Brad Greiwe Independent Director Fifth Wall, Co-Founder

- Co-founder and Managing Partner of Fifth Wall
- Previously Co-founder and CTO of Invitation Homes (NYSE: INVH), where he developed a proprietary tech stack to support the professional management of ~80,000 homes
- Began his career at UBS, Tishman Speyer, and Starwood Capital



Jeffrey Osher
Independent Director
No Street Capital, Founder

- Founder of No Street Capital in 2018
  - Portfolio Manager of affiliated Harvest Small Cap Partners Strategy since 2005
- Existing shareholder of MIC with significant alignment of interest



**Damon Jones**Independent Director
Chief of Communications at
Procter & Gamble



Danica Holley
Independent Director
COO of Global Medical REIT



**TBD**Independent Director *TBD* 

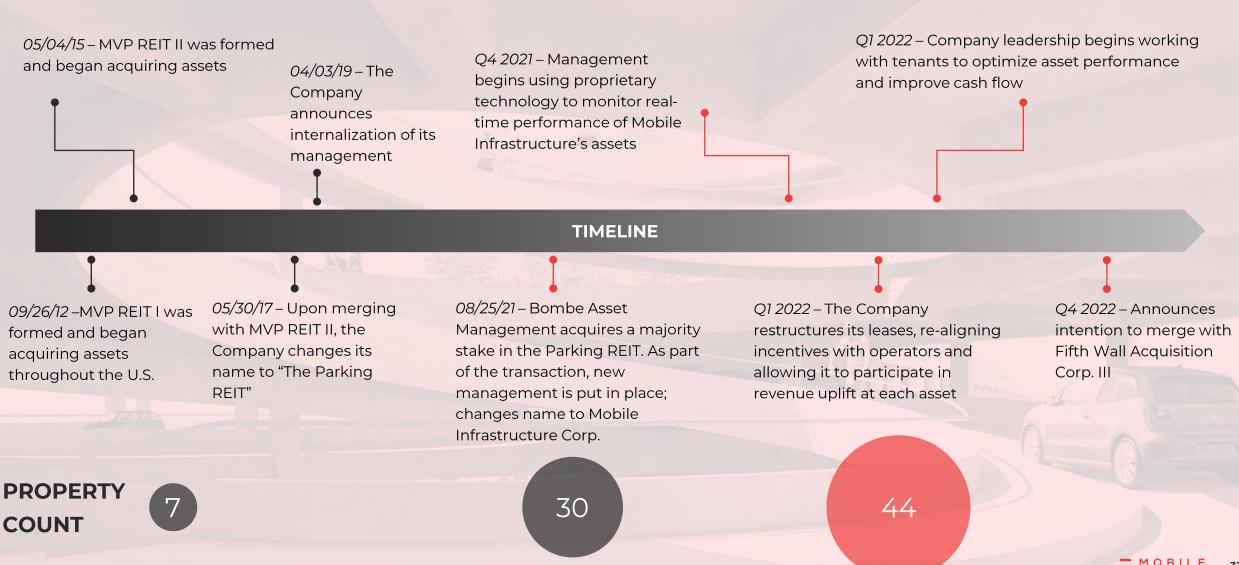


Manuel Chavez
Director and CEO

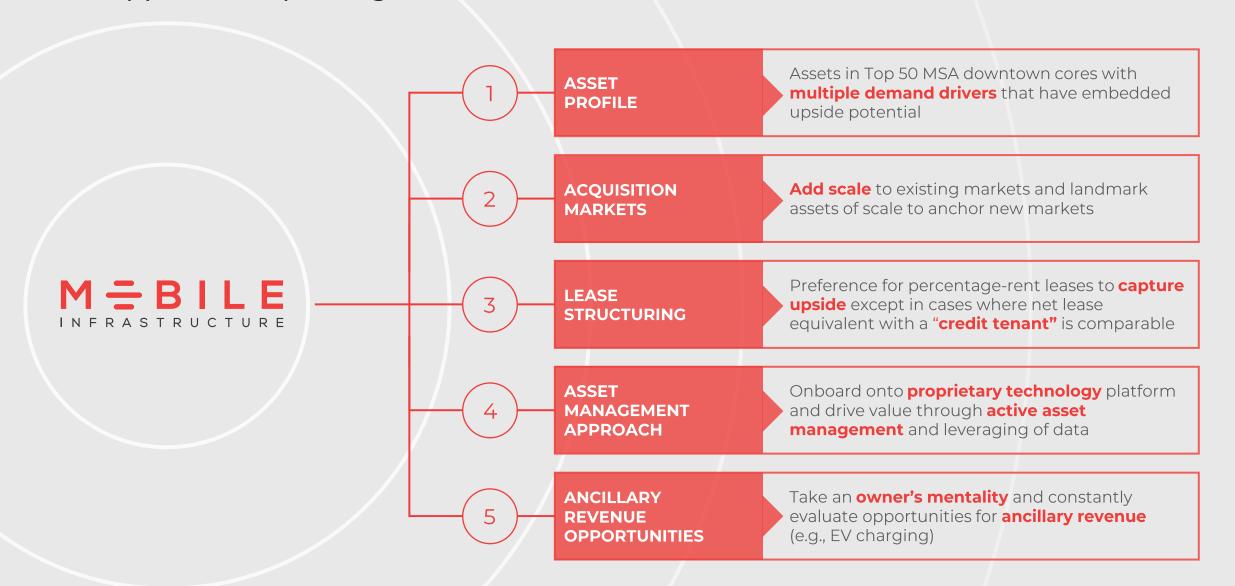


**Stephanie Hogue**Director, President, and CFO

# Long-tenured player in parking industry with strong leadership



#### Our approach to parking



# Strong financial alignment with tenant-operators

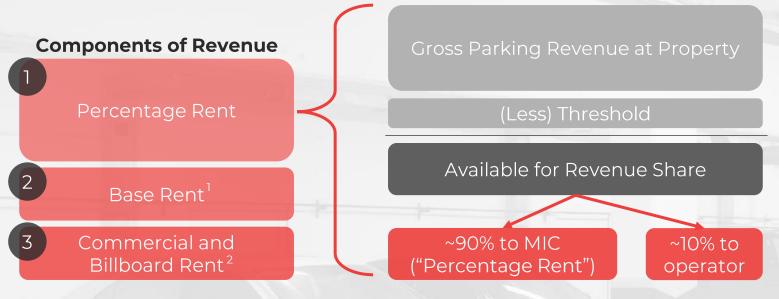
	Percentage Rent Leases	Net Lease
Upside Participation for Owner	<b>✓</b>	×
Operational improvements accrue to:	Owner	Operator
Alignment of interest	<b>✓</b>	×
Number of MIC Assets	29	15
Access to customer data & relationships		×

- Traditional "cost-plus" and high base fee agreements provide little incentive to improve operations
- High percentage rent leases align incentives between owners and operators
- MIC has amended over 60% of leases to provide a modified structure of base rent plus percentage rent

## MIC's portfolio provides favorable lease composition

Lease structures combine **stable recurring rental revenue streams** and **meaningful upside capture** through active asset management

Illustrative Asset Example



- Owner-operator alignment and superior upside capture through active asset management
- 2 Stable recurring revenue stream with high visibility
- Ancillary advertising revenue and revenue from ~0.2M sq. ft. of commercial space within the portfolio

2022E Gross Parking Revenue: ~\$5M

(-) Threshold: \$800k

= Net Receipts: \$4.2M

\$4M to MIC \$200k to operator

\$4.1M
Total Rental
Income
to MIC

\$72k to MIC

Base Rent

Source: MIC Management

<sup>1.</sup> Note that base rent is a guaranteed and contractual fixed payment to MIC from the operator.

The trial base refired a guaranteed articontraction and output of the commercial and billiboard rent is included within the "Gross Parking Revenue at Property," or where a percentage is shared with the operators.

MOBILE INFRASTRUCTURE AT A GLANCE

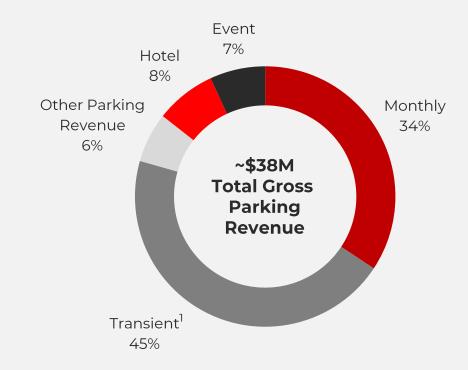
# ATTRACTIVE IN-PLACE REVENUE PROFILE

Stable in-place revenue with base & percentage rent components

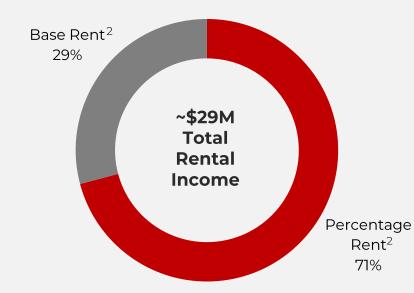
Meaningful upside participation embedded in lease structures

Strong owner-operator alignment

Highly diversified tenant base with strong demand drivers Total Parking Revenue by Segment (YTD Q3'22 Annualized)



Total Rental Income to MIC Breakdown (YTD Q3'22 Annualized)



Source: MIC Management.

- Includes third-party reservations.
- Defined on prior page.

# Embedded upside in the portfolio: Case study – 1 West 7th Garage

#### BACKGROUND

- MIC purchased an asset within the Cincinnati CBD in January 2018 from Macy's
  - Purchase price of \$14.2M
    - Going-in cap rate of 5.8% <sup>1</sup>
- Nearby demand drivers included:
  - 5 nearby hotels, including the historic Cincinnatian Hotel
  - The Aronoff Center for the Arts, a 2,500+ seat theater
  - National headquarters of Macy's (NYSE: M), which sat atop the garage itself
- Drove unleveraged yield\* to 10.4% within ~2 years of initial acquisition though asset management initiatives
- In 2021, a developer purchased the Macy's building above the garage and announced plans to convert the space into multifamily
  - The Company plans to contract with the 338 new residents for its ~\$250 monthly parking pass, which would drive parking revenue well above pre-COVID levels

#### **IMPACT & EXPECTED FUTURE UPLIFT**



 $<sup>\</sup>ast$  This is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail. Source: MIC Management.

Notes: "Impact of MF Development" conservatively assumes 338 units, with a ramp-up in occupancy over the course of 2024 to 94%, (from 0% in 2023), with 0.7 vehicles per unit to be contracted

Asset acquired in January 2018. Going-in cap rate based on trailing 12-month NOI.

Unleveraged yield is calculated by dividing the property's initial acquisition price by trailing 12-month NOI.
 Asset acquired in January 2018. Revenue refers to trailing 12-month revenue.

We have built out proprietary tech for effective asset management...





... and it is just the beginning of our journey



Acquired under-managed assets with little to no underlying data on KPIs (e.g., rate, utilization, etc.)



WHERE WE ARE TODAY



Built out proprietary systems and processes to collect real-time asset performance data



WHAT WE CAN DO NOW



Leverage data & insights to create actionable asset management outcomes like dynamic pricing



**LOOKING FORWARD** 



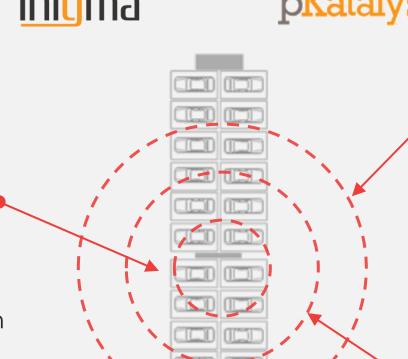
Building a best-in-class parking platform that unlocks asset value and captures upside



# Proprietary technology to drive operational efficiencies and asset-level revenue

PROPRIETARY data integration platform, Inigma, which aggregates rate, utilization, and operator data

- Hardware and operator agnostic
- Live insights into asset-level operations
- Facilitates data-driven asset management discussion with operators
- Unlock to drive dynamic pricing and active asset management



**INSIGHTS** driven by proprietary pKatalyst system<sup>1</sup>

- ✓ Virtual geofencing to monitor movements in/out of lots
- Customer intelligence from multiple sources
- ✓ Targeted ad campaigns

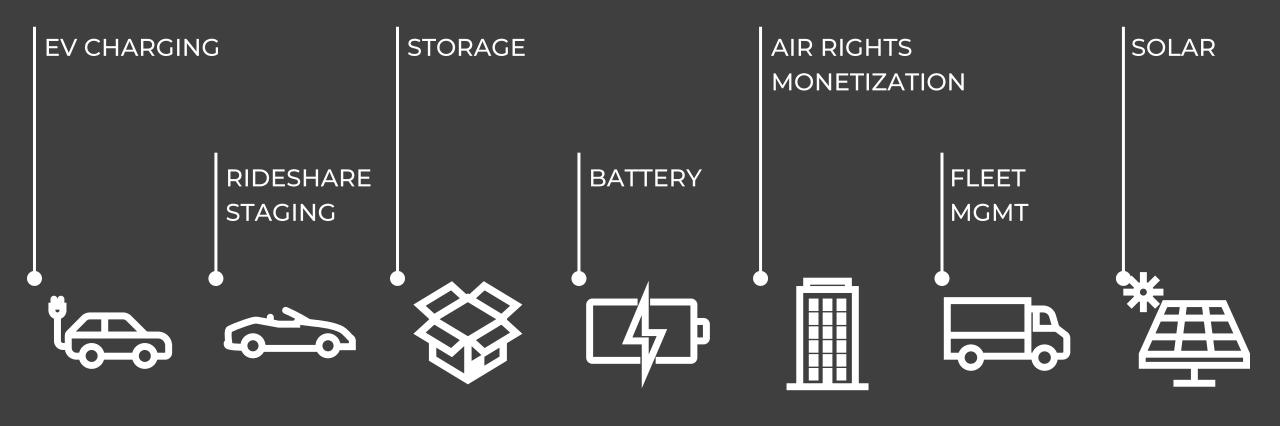
**INTEGRATIONS** with other technology platforms

 Agnostic approach allows for additional integrations and scalability

# Multiple levers for new sources of ancillary revenue



Our approach to active asset management will lead us to pursue ancillary revenue opportunities with tech-enabled businesses, many of which are in Fifth Wall's ecosystem



# Asset management case study

MIC sees opportunity for both traditional and modern forms of ancillary revenue at its properties

#### REPRESENTATIVE ASSET - OKC BRICKTOWN

- MIC owns a 555-space garage in the heart of Oklahoma City
- Management recognized both the adjacent roadway and Chickasaw Baseball Park as perfect opportunities for "optical" traffic
  - MIC has started working with a local signing company to configure billboards on two sides of the building
  - Expected to increase rental income to MIC by 9% and 13% in '23E and '24E, respectively 1



# FIFTH WALL'S NETWORK TO BROADEN MIC's SET OF ANCILLARY OPPORTUNITIES

started facilitating introductions through our network to help MIC optimize use of space and boost ancillary revenue

#### Source: MIC Management

. Assumes one billboard contract of \$150K annually, and additional contract on the stadium-facing side for \$100K. Stadium-facing side has high visibility during the minor league baseball season (April – October).







# Well-positioned to capitalize on external growth

- Opportunity to make **accretive acquisitions** of assets that are undermanaged and not institutionally owned
- Buy assets at attractive cap rates and generate incremental yield through MIC's robust asset management capabilities
- Public markets currency to capitalize on **deep** acquisition pipeline
- UP-C structure provides sellers with a **tax-efficient** liquidity option

# Acquisition criteria



# Origination

Institutional relationships

Boutique brokers

Network of family / mom & pop owners



## **Asset Selection**

Embedded upside

Located in top-50 MSA; existing MIC market or large enough asset to provide immediate scale

Proximal to multiple demand drivers



# Underwriting

5.5-7.5% entry cap rate

Near-term revenue growth

Healthy utilization rates



# Execution

Professional operating partner

Foster relationships with nearby businesses

Upgrade digital infrastructure



# Summary of pipeline

# Robust near-term pipeline ready for execution

Property	Region	Target Price	No. Spaces	Seller
Asset 1	Southeast	175,000,000	3,057	Inst'l - Attached Parking
Asset 2	Northeast	35,000,000	1,451	Individual Owner
Asset 3	Southwest	30,000,000	1,300	Inst'l - Attached Parking
Asset 4	Southwest	20,000,000	833	Inst'l - Attached Parking
Asset 5	Midwest	15,000,000	749	Inst'l - Attached Parking
Total		\$275,000,000	7,390	

Outside of the above near-term pipeline, MIC has an additional **~\$440M in assets** identified as potential future opportunities (encompassing **~9,000 spaces**)



# Case study – Completed Acquisition: 322 Streeter (Chicago, IL)

#### AT ACQUISITION

**1,154** spaces

\$31.4M acquisition price (Feb. 2020)<sup>1</sup>

~5.7% entry cap rate

\$1.8M NOI\* at acquisition<sup>2</sup>

Asset benefited from **proximity to multiple demand drivers** including hotel, office, residential, event, and government / institution



#### **ASSET MANAGEMENT**

- \$186k in total improvement capex including LPR camera system and other enforcement mechanisms to minimize revenue slippage
- Strong hotel parking rates implemented through collaboration with tenantoperator
- Drove ~100% contract pass retention in conjunction with higher rates
- Established regular monthly meetings and business plan reviews with operator
- Installed digital signage to support dynamic pricing and yield management strategy
- Established multi-channel reach to transient parkers

#### WHERE ARE WE NOW?

**\$2.6M** NOI\* today<sup>3</sup>

**~8.3**% stabilized cap rate

~15.2% CAGR on NOI\*

6 new EV chargers planning to be installed

Additional upside through dynamic pricing strategy and near-term asset management initiatives



<sup>\*</sup> NOI is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail. Notes:

Net of \$1.6M tax proration credit.

<sup>2.</sup> Represents 2019 actuals.

Represents 2019 actuals.
 Represents O3 YTD 2022 actuals, annualized.

# Potential acquisition opportunity

- Attractive opportunity that's representative of MIC's acquisition playbook
- Opportunity to enter a new market with immediate scale across three adjacent assets
  - Off-market portfolio, sourced by Mobile Infrastructure's management team
  - Assets are family owned and operated leverage UP-C structure for seller tax efficiency
  - Opportunity to create uplift through institutional-grade asset management and a hands-on approach
- 8.7% entry cap rate on pre-pandemic NOI\*
- MIC expects to drive NOI increases of ~7% and ~10% in 2023-2024E, respectively



#### Select Nearby Demand Drivers

- Mid-market hotel
- **a** Government Building
- © Government Building
- lack New MF Development
- Entertainment Venue
- @ Government Building
- Upscale Hotel
- (ii) Class-A Office

# MOBILE INFRA'S VALUE-CREATION INITIATIVES

Onboard a professional operator to drive immediate cost-savings

Upgrade analog systems with latest technology and equipment

Maximize event revenue from nearby entertainment venues

Drive usage from nearby hotels and newly developed apartments

<sup>\*</sup> NOI is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail. Source: MIC Management.

# Illustrative value creation – External growth

#### Illustrative incremental EBITDA\* through external growth

		Incremental Acquisition Volume						
		\$25.0	\$50.0	\$75.0	\$100.0	\$125.0	\$150.0	
	5.50%	\$1.2	\$2.5	\$3.7	\$5.0	\$6.2	\$7.4	
Acquisition Cap Rate	6.00%	\$1.4	\$2.7	\$4.1	\$5.4	\$6.8	\$8.1	
	6.50%	\$1.5	\$2.9	\$4.4	\$5.9	\$7.3	\$8.8	
	7.00%	\$1.6	\$3.2	\$4.7	\$6.3	\$7.9	\$9.5	
	7.50%	\$1.7	\$3.4	\$5.1	\$6.8	\$8.4	\$10.1	

Opportunities to generate substantial incremental EBITDA through external growth

Create additional yield through active asset management initiatives



# Attractive financial profile with flexible capital structure

- Organic deleveraging through stable recurring cash flow
- C-Corp preserves flexibility for diverse asset management and ancillary revenue initiatives
- C-Corp allows for retention of cash for **growth initiatives and to pay down debt**
- UP-C provides currency for external growth
- Potential proceeds from transaction to drive future growth

# SETTING UP THE PLATFORM FOR SUCCESS

Our intention is to maximize cash at closing to help us to fund pipeline acquisitions and to de-lever the capital structure

We intend to do this through the minimization of redemptions and through PIPE proceeds



# NO STREET PIPE INVESTMENT: SUMMARY OF KEY TERMS



Commitment: \$10M



Purchase price of \$10.00 per 1.2 shares.

- Effective price of \$8.33 per share
- Additional 0.2M shares offset by corresponding reduction in FWAC sponsor economics



One-sixth of shares subject to lock-up:

- 50% upon the earlier of aggregate 5-day VWAP of \$16.00 and YE 2026
- 50% upon the earlier of aggregate 5-day VWAP of \$20.00 and YE 2028

# Debt capitalization

\$ in millions, unless otherwise stated			Ilustrative Pro-Forma, with Preferred Conversion		
	Coupon	Maturity	As of 9/30/22	~\$300M Cash to Balance Sheet <sup>1</sup>	~\$162M Cash to Balance Sheet <sup>2</sup>
Cash & cash equivalents	-	-	5.9	298.0	160.0
Notes payable, net	4.898%	Various	148.3	148.3	148.3
Revolving credit facility	6.193%	4/1/2024	72.6	72.6	72.6
Total Debt			220.9	220.9	220.9
Preferred Stock - Series A	7.500%4	-	2.9	-	-
Preferred Stock - Series 1	7.000%	-	39.9	-	-
Total Debt + Preferred			263.7	220.9	220.9
Memo:					
(Net Debt + Pref) / 2022E EBITE	DA <sup>*</sup>		16.5x	nm	3.9x
(Net Debt + Pref) / 2023E EBITE	DA*		12.4x	nm	2.9x

<sup>\*</sup> EBITDA is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail

Pro-forma cash and cash equivalents nets out an accrued preferred dividend distribution of ~\$8.3M. Pro-forma cash and cash equivalents nets out an accrued preferred dividend distribution of ~\$8.3M.

Weighed average on the basis of principal outstanding.

Note that upon completion of the merger with FWAC, the coupon on the Series 1 Preferred Stock is expected to decrease by 150 bps and the coupon on the Series A Preferred Stock is expected to decrease by 175 bps.

# DEFINING "REVPAS" AND WHY IT MATTERS

RevPAS is "revenue per available stall"



Comparable to "RevPAR" in the hospitality industry

Reflects changes in rate and utilization across revenue categories





(\$ in millions, unless otherwise stated)

Illustrative Monthly RevPAS1:

-\$240

#### ILLUSTRATIVE VALUE CREATION THROUGH REVPAS UPLIFT

Avg. Monthly RevPAS Uplift	\$15.00	\$30.00	\$45.00	\$60.00	\$75.00
EBITDA Impact (\$M) <sup>2</sup>	\$2.5	<b>\$5.</b> 1	<b>\$7.6</b>	\$10.1	\$12.7

#### **Assumed RevPAS Uplift**

		\$15.00	\$30.00	\$45.00	\$60.00	\$75.00
	5.00%	\$51	\$101	\$152	\$203	\$253
te	5.50%	46	92	138	184	230
Cap Rate	6.00%	42	84	127	169	211
ບ	6.50%	39	78	117	156	195
	7.00%	36	72	109	145	181

<sup>\*</sup> Both RevPAS and EBITDA are non-GAAP financial measures. Please see "Non-GAAP definitions" page for further detail. Source: MIC Management.
Notes:



<sup>.</sup> RevPAS is calculated as annual gross parking revenue generated at MIC's properties, divided by the total number of spaces, divided by 12.

Calculated by multiplying the uplift in RevPAS by current number of spaces. Assumes ~89% of incremental gross parking revenue flows to MIC as Rental Income under the current lease structure. Does not assume any incremental property operating expenses or G&A.

### Portfolio income statement<sup>1</sup>

(\$ in thousands unless otherwise noted)	2019A	2020A	2021A	2022E <sup>2</sup>	2023E <sup>3</sup>
Property Count	45	45	45	45	44
Total Rental Income	\$29,177	\$20,095	\$23,634	\$31,040	\$35,836
Less: Property Operating Expenses <sup>4</sup>	(6,118)	(6,605)	(6,772)	(8,012)	(8,252)
NOI*	\$23,060	\$13,490	\$16,862	\$23,029	\$27,584
% of Rental Income	79%	67%	71%	74%	77%
Less: G&A <sup>5</sup>	(14,129)	(6,999)	(9,175)	(7,405)	(6,225)
EBITDA*	\$8,931	\$6,491	\$7,687	\$15,624	\$21,359
YoY Growth	-	(27%)	18%	103%	37%

<sup>\*</sup>This is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail.

Notes:

<sup>1.</sup> For years 2019A-2022E, the income statement above shows financial figures for MIC's 45 properties that were owned as of June 30, 2022. 2023E reflects figures for the same portfolio of properties less one property sold in September 2022.

Reflects actuals through September 2022 and budgeted figures for October-December. Full-year figures include the 68-stall property in Canton, Ohio, which was sold in September 2022.
Reflects budgeted figures for year-ending December 31, 2023. Note that 2023E budgeted figures do not include financials from the 68-space property in Canton, Ohio, which was sold in September 2022.

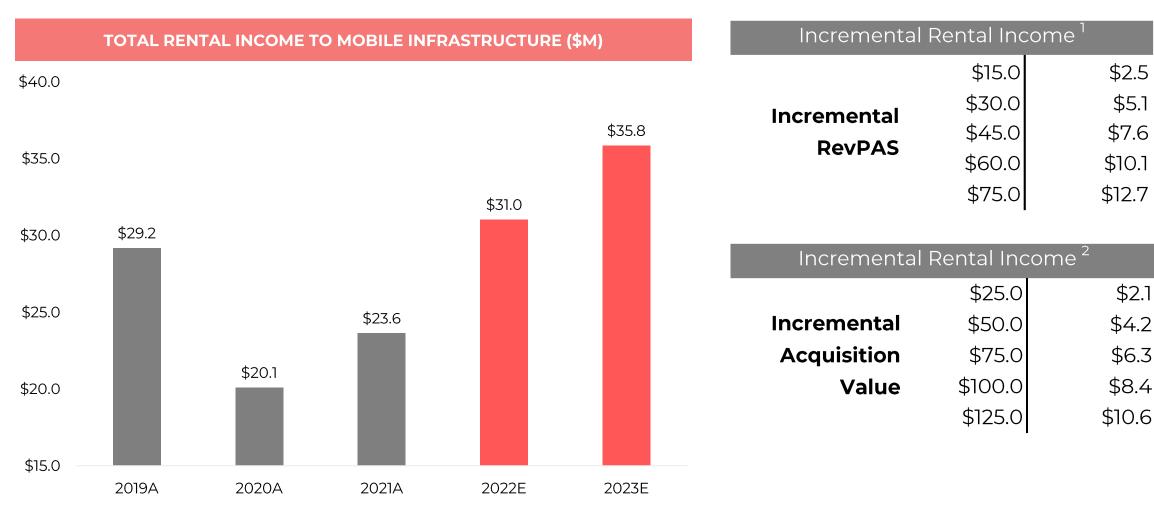
Reflects budgeted figures for year-ending December 31, 2023. Note that 2023E budgeted figures do not include financials from the 68-space property in Canton, Ohio, which was sold in September 2024.
 See "Non-CAAP Definitions" page for more detail.

<sup>5.</sup> See "Non-GAAP Definitions' page for more detail.

# Sensitivity – Total Rental Income



Significant potential to grow 2023E revenue through RevPAS\* expansion or acquisition



<sup>\*</sup>This is a non-GAAP financial measure. Please see "Non-GAAP definitions" page for further detail. Notes:



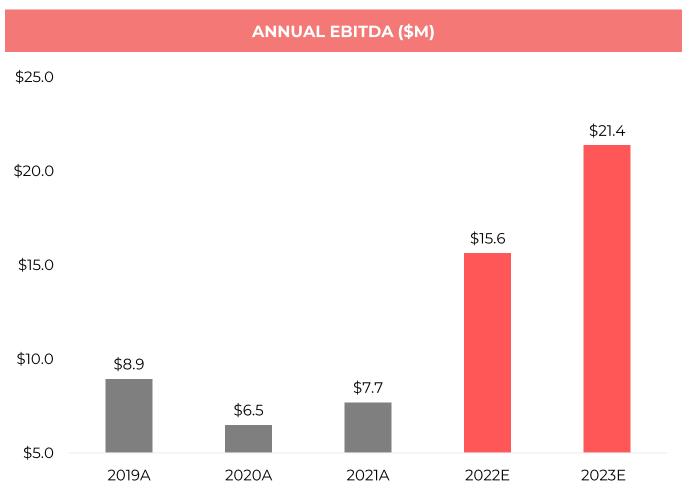
<sup>1.</sup> Calculated by multiplying the uplift in RevPAS by current number of spaces, then assuming ~89% of incremental Gross Parking Revenue flows to MIC as Rental Income under the current lease structure.

2. Assumes a 6.5% acquisition cap rate. Then divides by an NOI margin of 77% to arrive at Rental Income (margin is based on budgeted 2023E figures).

# Sensitivity – EBITDA\*



High operating leverage creates outsized benefit from organic or inorganic growth



Increme	ntal EBITD	A <sup>1</sup>
	\$15.0	\$2.5
Incremental	\$30.0	\$5.1
RevPAS	\$45.0	\$7.6
	\$60.0	\$10.1
	\$75.0	\$12.7

Incremental EBITDA <sup>2</sup>						
\$25.0 \$1.5						
Incremental	\$50.0	\$2.9				
<b>Acquisition</b>	\$75.0	\$4.4				
Value	\$100.0	\$5.9				
	\$125.0	\$7.3				



<sup>\*</sup>EBITDA is a non-GAAP financial measure. Please see "Non-GAAP Definitions" page for further detail. Notes:

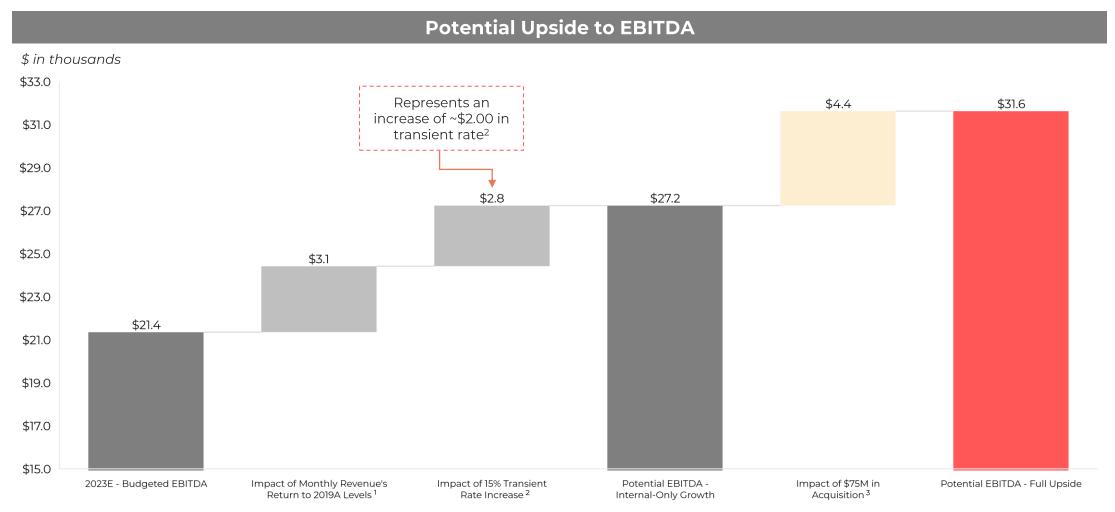
<sup>1.</sup> Calculated by multiplying the uplift in RevPAS by current number of spaces, then assumes ~89% of incremental Gross Parking Revenue flows to MIC as Rental Income under the current lease structure. Does not assume any incremental property operating expenses or G&A generated from revenue uplift at existing spaces.

Assumes a 6.5% acquisition cap rate to calculate additional NOI, then applies a 90% margin to account for incremental G&A or overhead costs from new properties.

# Revenue uplift – potential impact on EBITDA\*



Several factors, including MIC's pricing power and potential acquisitions, represent significant upside to 2023E budgeted EBITDA



<sup>\*</sup> EBITDA is a non-GAAP financial measure. Please see "Non-GAAP Definitions" page for further detail

Assumes Monthly revenue returns to 100% of 2019A levels. Also assumes MIC receives ~89% of revenue uplift based on weighted average percentage rent terms and no incremental property operating costs.

Assumes 15% increase in pricing from 2023E budgeted levels, applied to 2023E implied utilization. Also assumes ~89% of revenue uplift flows to MIC with no incremental property operating costs.

Assumes \$75M of acquisitions at an illustrative 6.5% cap rate, with a 90% margin applied to new NOI to account for incremental GAA or overhead costs.



# Historical financials: balance sheet

### CONSOLIDATED BALANCE SHEET (as of September 30, 2022)

\$ in M unless otherwise stated

ASSETS	
Investments in real estate	449.5
(-) Accumulated depreciation and amortization	(28.9)
Total investments in real estate, net	420.6
Fixed assets, net	0.2
Cash	5.9
Cash – restricted	6.7
Prepaid expenses	1.0
Accounts receivable, net	2.6
Other assets	0.1
Total assets	437.1

LIABILITIES & EQUITY	
Notes payable, net	148.3
Revolving credit facility, net	72.6
Accounts payable and accrued expenses	21.6
Indemnification Liability	1.9
Security deposits	0.1
Deferred revenue	0.4
Total liabilities	244.9
Preferred stock Series A (stated liquidation value of \$2.862M)	-
Preferred stock Series 1 (stated liquidation value of \$39.881M)	-
Convertible stock	-
Common stock	-
Warrants issued and outstanding – 1.702M	3.3
Additional paid-in capital	193.9
Accumulated deficit	(106.7)
Total MIC stockholder equity	90.6
Noncontrolling interest	101.6
Total equity	192.2
Total liabilities and equity	437.1

# Historical financials: income statement

\$ in thousands

Consolidated Income Statement							
	2019	2020	2021	Q1 '22	Q2 '22	Q3 '22	2022 YTD
Total revenues to MIC	\$22,794	\$16,594	\$20,424	\$6,380	<b>\$7,4</b> 05	\$8,418	\$22,203
Total operating expenses	(5,578)	(6,295)	(6,965)	(2,673)	(2,575)	(2,413)	(7,661)
Other income and expenses	(59,712)	(34,348)	(25,820)	(7,985)	(8,827)	(10,601)	(27,413)
Net income	(\$42,496)	(\$24,049)	(\$12,361)	(\$4,278)	(\$3,997)	(\$4,596)	(\$12,871)
Plus: Depreciation & amortization	5,172	5,206	5,850	1,967	2,021	2,137	6,125
Plus: Impairment	1,452	14,115	-	-	-	-	-
Plus: Non-recurring expenses	32,255	3	-	958	1,567	2,168	4,693
Plus: Interest expense	9,513	9,274	9,536	2,539	3,168	3,387	9,094
Less: Non-operating income	(2,809)	(1,249)	1,259	(15)	(343)	(71)	(429)
EBITDA <sup>*</sup>	\$3,087	\$3,300	\$4,284	\$1,171	\$2,416	\$3,025	\$6,612

<sup>\*</sup>EBITDA is a non-GAAP financial measure. Please see "Non-GAAP Definitions" page for further detail

#### Non-GAAP Definitions

- 1. Property operating expenses: Includes real estate taxes and insurance and may exclude other operating expenses such as repairs and maintenance expense, certain legal fees and bad debt expense, which MIC considers to be nominal in future periods
- 2. General & administrative expenses: Includes corporate overhead, legal and professional fees and other expenses necessary to conduct our business. General & administrative expenses excludes certain non-cash compensation costs and other certain non-recurring, project-based costs
- **3. NOI**: NOI or net operating income is calculated as total rental income less property operating expenses and differs from other measures of net operating income because it excludes other operating expenses
- **4. EBITDA**: EBITDA is calculated as NOI less general & administrative expenses
- **5. RevPAS**: RevPAS refers to "revenue per available stall." It is an average measure of contracted rate and utilization at MIC properties over a specified time period. We define RevPAS as annual gross parking revenue divided by the total number of spaces in the portfolio, divided by 12 (please note that this calculation represents a *monthly* RevPAS figure)